

Purchasing PV Modules: What Should Be In Your Purchase Contract?

STS - Your Partner of Choice for Solar and Storage Quality Assurance

ALEXANDRE MINUZZO
EXTERNAL
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O1 Company Introduction

Purchase Agreement Requirements

Navigating a "seller's market"



101 Who We Are



- Est. 2010
- Inspection Body accredited ISO/IEC17020
- Leader in PV Module Pre-Dispatch Inspection
- Largest fleet of inspectors in the industry
- >40GW/year client base
- >25GW of PV Modules Production Supervision track record
- >1GWh of BESS Inspection track record
- >30GW combined capacity of Supply Chain Audits track record
- >100 Conformity Assessment projects per year
- Present in 9 countries across Europe, USA, Asia
- Technical Partnerships with SEIA, Solar Power Europe, Solar Energy UK

Longest and Largest Track Record, and Global Leader for PV Modules Conformity Assessment

Roadrunner Solar Project in Texas, USA I Enel Green Power 1.2 million half-cut MBB bifacial panels, Total capacity of 497 MW



► Typical Cycle of Procurement

Procurement Life Cycle

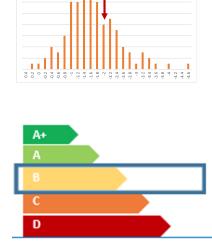
PLAN

ASSESSMENT & QUALIFICATION

COMMERCIAL CLOSING

COMPONENTS MANUFACTURING

Quality Management Plan



Robust Purchase Agreements include:

- ✓ Product Requirements
- ✓ Assessment and Verification Plan
- ✓ Sustainability requirements



This Webinar





O2 Purchase Agreement Requirements STS Standard: a simple way to set robust requirements



Two dimensions of Technical Requirements

A comprehensive set of set of Requirements includes:

- ✓ Design (incl. packaging)
- Components
- ✓ Process & Process Control

A robust Assessment and Verification Plan includes:

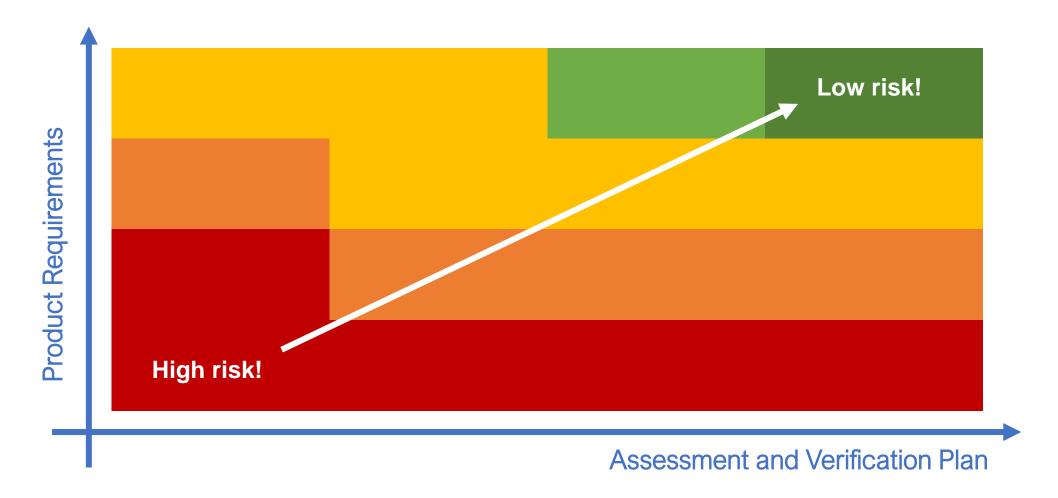
- ✓ Long-duration test requirements (IEC 63209, PQP, Thresher, etc.)
- ✓ Factory Audits
- ✓ Production supervision 24/7
- ✓ Container Loading Check
- ✓ Etc.

Product Requirements

Assessment and Verification Plan



➤ Robust in both dimensions → satisfactory risk reduction

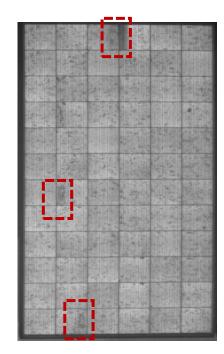


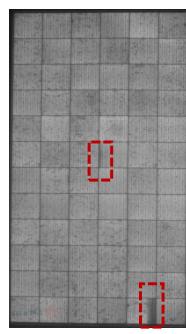


Criteria not well defined (or not comprehensive) → High risk!

✓ Example:

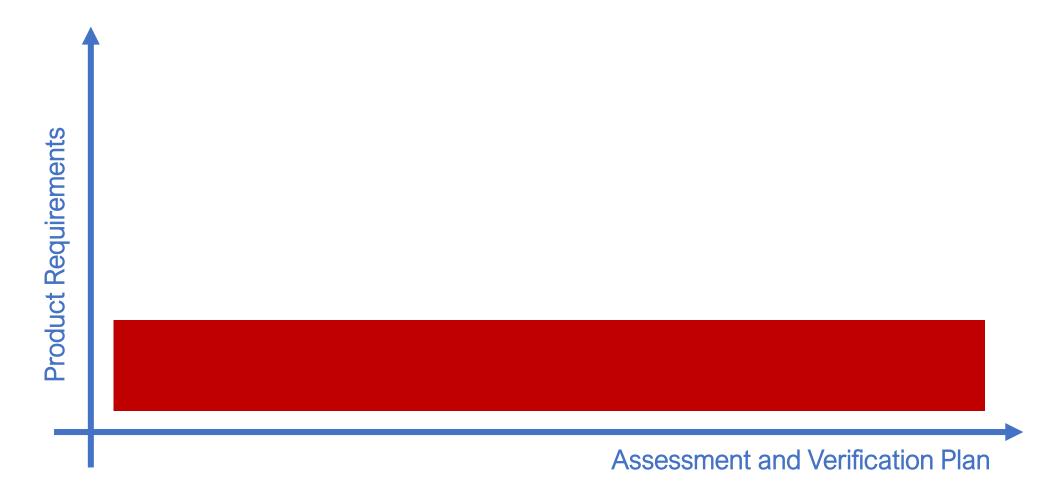
- ✓ North America, Q2 2021
- ✓ A lot of failures in the field.
- ✓ These modules were a PASS.
- ✓ The Quality Control Plan allowed up to 7 such defective cells in a module
- ✓ NB: Modules already installed when STS is brought in







Criteria not well defined (or not robust) → High risk!

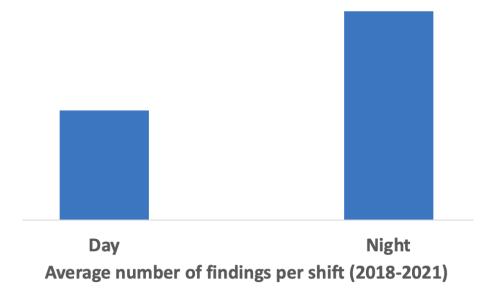




► Incomplete Assessment and Verification Plan → High risk!

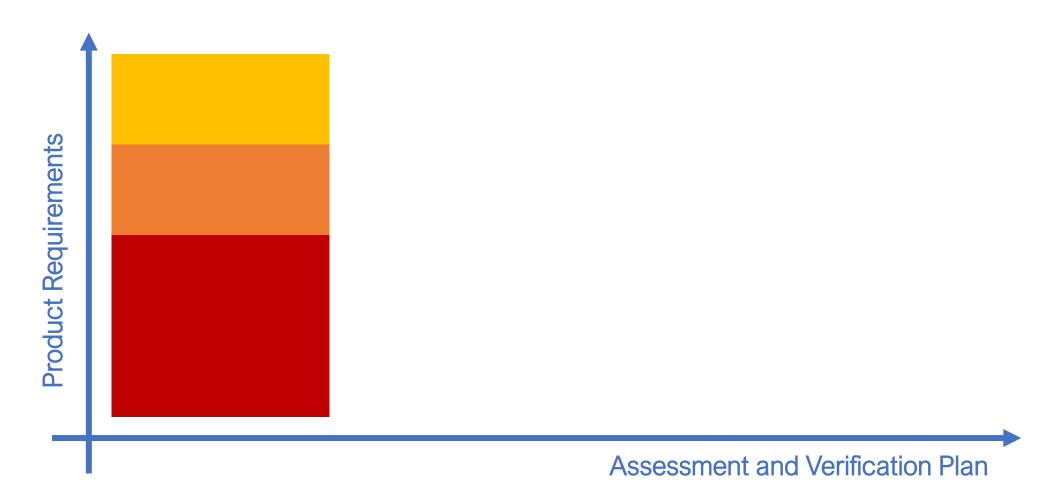
Example:

- ✓ Night-shift production more risky than day-shift production
 - ✓ More difficult to find (and keep) good operators for the night shift
 - ✓ Issues with qualification, training, etc.
 - ✓ No/fewer supervisors during night shifts
 - ✓ Fewer issues are escalated.
 - ✓ More relaxed working conditions (E.g. may have music playing, etc.)
- Our database shows that findings in night shifts are twice more likely than in day shifts



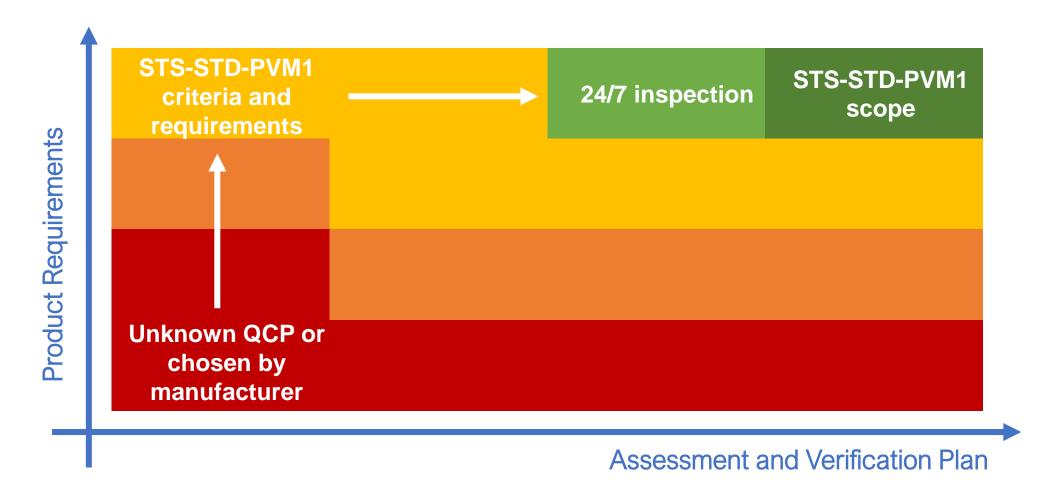


Incomplete Assessment and Verification Plan → High risk!





Robust in both dimensions -> satisfactory risk reduction





One simple way of ensuring quality: referring to a standard







- ✓ Simple paragraph referring to the STS Standard offers protection in both dimensions
 - ✓ Similar, to IEC/UL 61215
 - ✓ Scope of inspection described
 - ✓ >150 requirements and criteria listed and described
 - ✓ One single reference



- Certificate of Conformity upon completion of inspection
 - ✓ Buyer's assurance
 - ✓ Lender's assurance
 - ✓ Value of asset increased



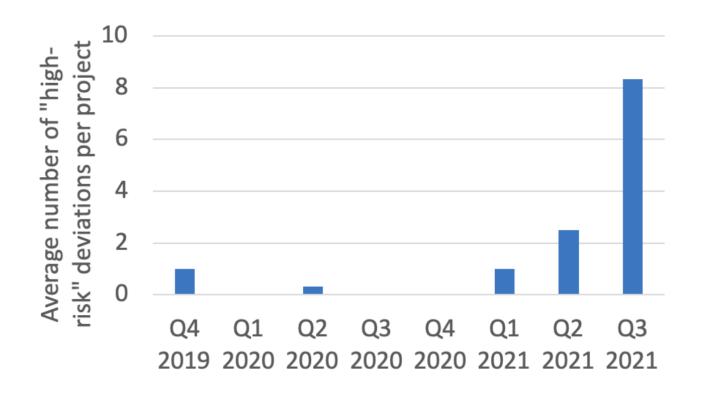


03 Navigating a 'Seller's Market'

How to navigate the current uncertainties on PV supply chains?



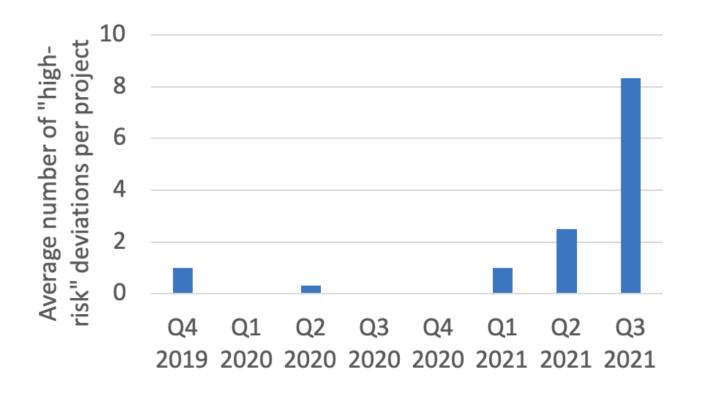
Seller's market → recent push to lower quality requirements

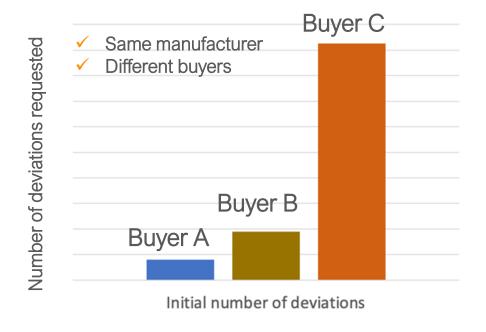


✓ Average requests for deviations to the STS Standard have increased significantly in 2021



Seller's market -> recent push to lower quality requirements





✓ Average requests for deviations to the STS Standard have increased significantly in 2021 ✓ ...Sometimes from the very same manufacturers...



Seller's market → examples

Example 1: Critical Defect Allowance

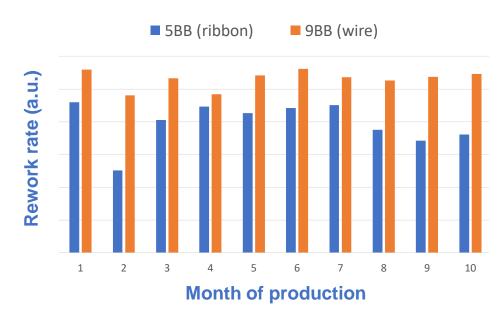
标准组件成品检验判定标准 Inspection criteria of standard module

Acceptable Quality Limits:

- Critical: 1.0
- Major: 2.5
- Minor: 4.0

- ✓ Buyer may receive up to 1% of modules with "Critical defects"
- Critical is defined as:
 - ✓ Safety hazard
 - ✓ Non-compliance

Example 2: De-soldering

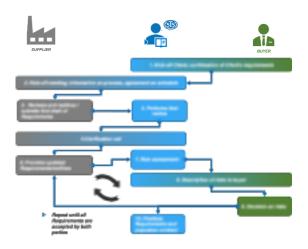


- ✓ Supplier requests to reduce the pull test strength criteria compared to the STS Standard
- ✓ Less re-work means higher throughput, which is favorable to the supplier



STS supports today advanced Technical Exhibit negotiations

- ✓ Risk-mitigating process to converge towards acceptable product and conformity assessment requirements
 - ✓ Based on risk evaluation of each deviation ("risk priority number")
 - ✓ Full Technical Exhibit → ~40 pages of requirements









Take-Aways

- ✓ Purchase contracts should have relevant and actionable set of technical requirements
 - ✓ Robust Assessment and Verification Plan (including 24/7 inspection)
 - ✓ Comprehensive set of Product Requirements
- ✓ The STS Standard (STS-STD-PVM1:2018) solves both issues by simply referencing it into a purchase agreement
- ✓ In a "Seller's market", suppliers may request deviations to the STS Standard
 - → Risk assessment for unbiased opinion and right decision
 - → Stick with a comprehensive contract



Coming up: the experience of a major European developer

Quality assurance in PV module sourcing October 27th - Jan Vedde

Agenda

- About European Energy
- > Trends in PV module sourcing
- Quality requirements:
- o Product properties
- o Production process
- Contract negotiation
- > Transparency

Focus on Quality Assurance and Quality Control No commercial issues No legal/contractual details

EUROPEAN ENERGY



Coming up: Embedding sustainability in purchase contracts



Triple Bottom Line (3BL)

Supplier Agreements:

- Reference compliance to Supplier Code of Conduct and specific sustainability/ traceability requirements
- Specify documentation needed to demonstrate compliance
- Secure access for third party inspections

THANK YOU!



ALEXANDRE MINUZZO
PRESIDENT | STS

ALEXANDRE.MINUZZO@STS-CERTIFIED.COM
+86-18616718188

FRANCE 92 Cours Lafayette 69003 LYON

INDIA A-80, Sector 7, Dwarka 110075 NEW DELHI
CHINA 19J Huamin Empire Plaza, 200050 SHANGHAI
USA 1401 21st Street Suite R Sacramento, CA95811

