# this **Webinar** is powered by Clean Energy Associates (CEA)

## pv magazine Webinars

## Variables to consider in solar module procurement

#### 26 September 2023

8:00 am – 9:00 am | PDT, Los Angeles 11:00 am – 12:00 pm | EDT, New York City 5:00 pm – 6:00 pm | CEST, Berlin, Madrid



Ryan Kennedy
Editor
pv magazine USA



Paul Wormser
Vice President, Technology
Clean Energy Associates



Associate Director, Supply Chain Management
Clean Energy Associates



### Welcome!

Do you have any questions? ?

Send them in via the Q&A tab. We aim to answer as many as we can today!

You can also let us know of any tech problems there.

We are recording this webinar today.

We'll let you know by email where to find it and the slide deck, so you can re-watch it at your convenience.



# Variables to consider in solar module procurement

pv magazine webinar September 26, 2023

Brian Hansen

Paul Wormser



#### **Pre-Covid Module Procurement**



Image Source



Prior Method

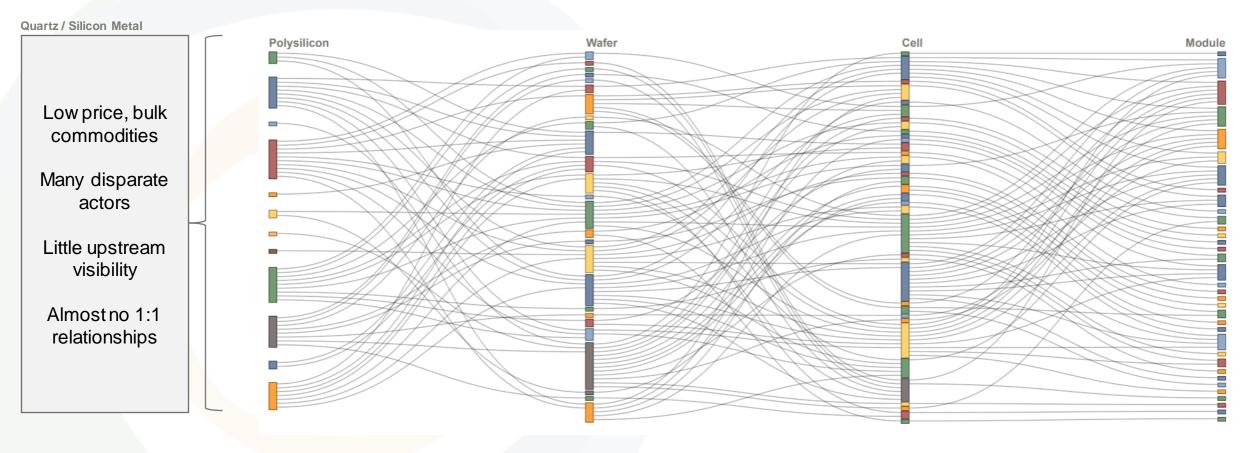
Current Variables

Traceability
Bankability
Domestic Manufacturing
Capacity for US
Commercial Flexibility
Technology Roadmap
Quality

#### The New Normal: How difficult can a supply chain be?

If only those lines were a little straighter

Illustrative supply chain mapping (inhouse or public announcement relationship mapping)



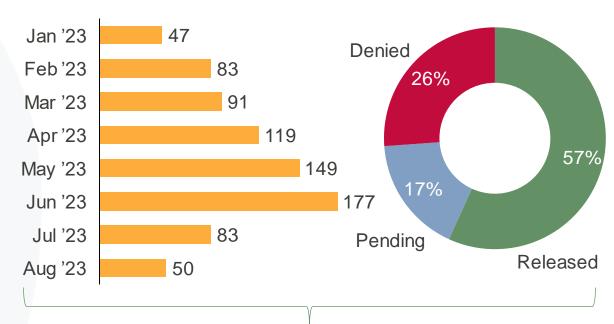
Notes | Supply chain mapping based on public transaction announcements / SMIP interviews, not all existing links are captured, not all links may be currently active.

#### UFLPA impacts on solar supply: September 2023 update

Detention volumes continue to fall; volume of denied product continues to rise

- The September 2023 update to Customs' online UFLPA dashboard shows a second month of decline in detentions
  - "Electronics" (solar) detentions fell to \$50 million in August the lowest level since January 2023
  - CEA estimates that this represents ~170 MW of modules
- The volume of product denied also continued to rise
  - Product denied rose from \$329 million to \$392 million
  - This means ~210 MW of modules were denied in August
  - Most the product denied to date was first detained from July through November 2022
- \$256 million in "electronics" was still detained as of September 1, 2023
  - This represents ~850 MW of PV modules still detained
- ~2.8 GW of solar PV product has been released as of September 1, 2023

Customs and Border Protection UFPLA "Electronics" detentions (\$M) and cumulative value of shipments



#### \$1.5 billion of shipments

CEA estimates ~5 GW of solar shipments have been detained and ~2.8 GW have been released

Notes | Source: CBP, information as of 9/1/23, "Electronics" primarily represents solar detentions, and is the largest by number of detentions and value

#### The New Normal: Anti-Dumping and Countervailing Duties are coming

Do you have processes in place to protect your investments?

Material	Current Locations	Migration To SEA	Additional Cost In SEA	Material Usage
Wafer	China, Malaysia, Vietnam, etc.	1 – 3 years	\$0.015-0.020/W – market/size dependent due to higher energy costs and CapEx/scale disadvantages	Silicon discs without the ability to convert sunlight to electricity
Silver Paste	China, South Korea, Japan, USA	< 1 year	Or  None – silver paste is already sourced globally	Highly conductive material that collects generated power ( <b>Cell only</b> )
Glass	China, Vietnam, Malaysia	1 – 3 years	None – more capacity is based in China due to China's larger demand base	Provides integrity and protection to the encased cells / highly transparent
Backsheet	China, USA	< 1 year	None – costs are nearly equivalent as the main cost is material inputs (resin)	Protects cells from exposure to various environmental factors
Aluminum Frame	China	< 1 year	\$0.01/W – energy pricing is less competitive vs. fixed energy prices in China	Provides structural integrity and allows for easier mounting
EVA	China, Thailand, Vietnam, USA	< 1 year	None – costs are nearly equivalent, but China has scale advantages	Adheres cells to glass and backsheet components / highly transparent
Junction Boxes	China, Vietnam	< 1 year	None – costs are nearly equivalent, but China has scale advantages	Terminal and connector components linking PV modules to a system

**Notes** | Module costs to a standard dimension 72-cell, 182 mm TOPCon module. Wafer costs include margin and polysilicon price; cells and modules do not include margin additions. Other items included in total cost calculations are labor, utilities, depreciation, SG&A/R&D, and maintenance.



Are your PV modules bankable?

#### Technical Due Diligence

- Technology Assessments
- Factory Audits
- QA Control and Certifications







#### Finance Due Diligence

- Financial Stability Investigation
- Production Capacity Analysis
- Sales Analysis
- Warranty



#### The Future of Supply: Should I buy domestic?

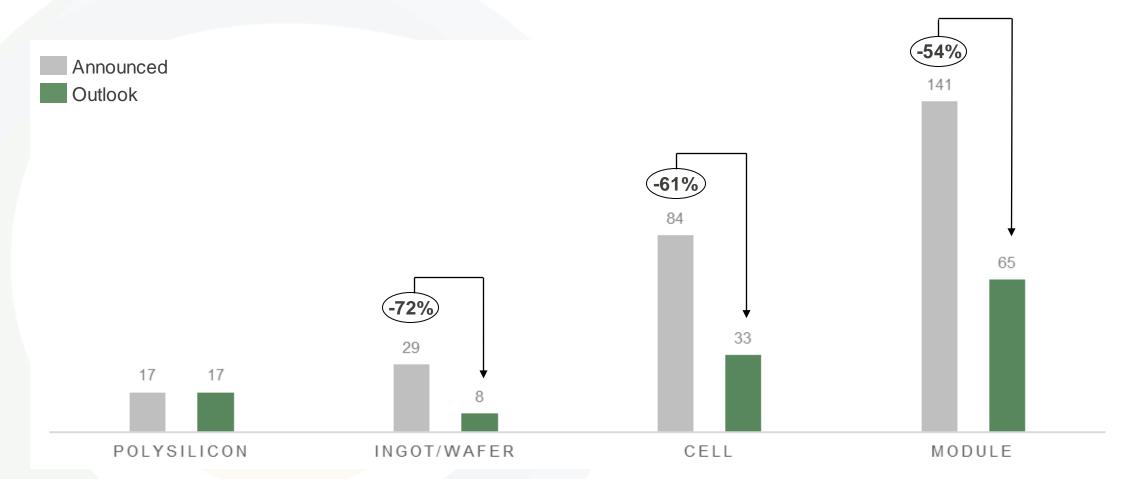
What is the impetus?



#### Actual capacity forecast to be < 50% of announcements

But what is likely to be built continues to edge upwards with continual plan releases

Existing and announced capacity versus capacity outlook, year-end 2027 (GW)

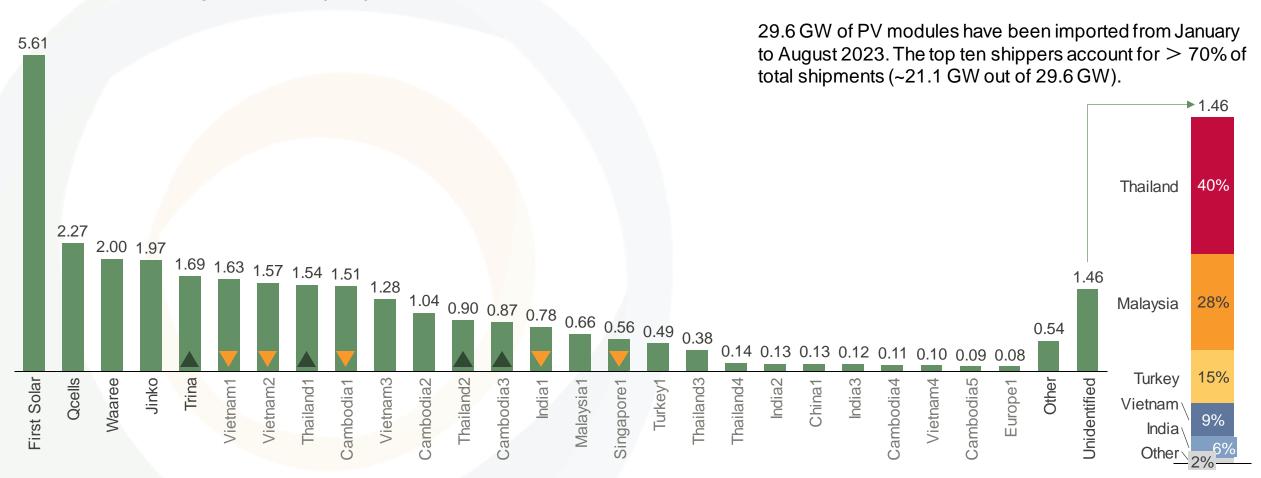


Notes | Data aggregated by CEA based on company announcements and disclosures. Data does not account for utilization, ramp times, or other potential production delays. Timelines are based on supplier statements or industry best practices if no timeline data was reported.

#### Validate the capacity available for your market

Just because they claim to ship to your market doesn't mean they do

#### U.S. PV module imports, 2023 (GW)



Notes | Data were reported as of August 31, 2023 by Datamyne; module HTS: 8541.43 (2023). Tonne to W conversion estimated using a conversion of 1 tonne = 0.017 MW.

Relative increase in top 10 standing (▲), relative decrease in top 10 standing (▼), ranking is adjusted monthly.

#### **Commercial Flexibility:**

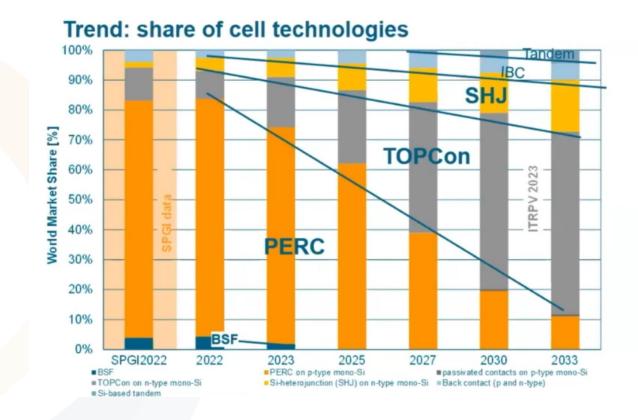
Contract Sticking-points	Variability in Supplier Position
Down-payment, pre-shipment payments, customs clearance	High
BOM Transparency	High
Cancelation period/penalty	High
Quality Exhibits	High
Pricing formulas (cost+ or indexed)	High
Serial Defects	Medium
Incoterms	Medium
Liquidated Damages	Medium

#### The shift to higher performance cell architectures is underway

n-type TOPCon and HJT will account for at least ~50% of capacity by 2027

Outlook for global announced cell production capacity by technology (GW)

- Technologies based on n-type wafers are expected to approach 50% market share by 2027 based on current announcements
- TOPCon capacity has been ramping up rapidly since 2022 with decreasing cost and improving efficiencies
- TOPCon's share of future capacity will likely be much than what has been publicly announced, given that most PERC capacity can be upgraded to TOPCon at relatively modest CapEx



Notes | Data aggregated by CEA based on company announcements and disclosures. Data does not account for utilization, ramp times, or other potential production delays. Timelines are based on supplier statements or industry best practices if no timeline data was reported.

#### Takeaway – focus on the variable that matter most for your project

	General Score Categories									
Supplier	UFLPA	ADCVD	US Manufacturing	Warranty	Bankability	Price (Expected Positioning)	Tech Roadmap	Quality	Commercial Flexibility	Total Score
Supplier1	5	5	5	4.6	5	2.8	2.3	2.6	1	4.2
Supplier2	3.1	4.8	4	4.3	4.5	4.6	3.7	2	3	3.9
Supplier3	2.4	5	4.5	3.7	4	4.6	5	2.4	2	3.9
Supplier4	3.7	4.8	5	4.3	3.8	3.2	1	3	3	3.6
Supplier5	3.6	4.5	3.5	4.3	2.3	4.6	3.7	2.6	2	3.6
Supplier6	2.6	4	3.8	4.3	3.8	4.6	3.7	2.6	2	3.6
Supplier7	3.5	5	3.5	4.3	3	3.4	1.7	2	3	3.4
Supplier8	2	4	4	3.7	4.8	4.6	2.3	1.6	3	3.4
Supplier9	3.2	5	1	3.7	3.3	3.6	1	2	2	3.3
Supplier10	3.7	4	1	3.7	3	4	1	2	3	3.2



### **Quality Considerations**

#### Consider Extreme Weather – over the life of the system

- Massive claims for damage so choose wisely based on location
- Insurance premiums have increased, coverage decreased and deductible increased; cracked cells are not covered
- Do a weather study especially if the project is in the hail zone
- See what hail testing the supplier has done
- You might choose based on glass thickness and tempering rather than price
- You are not likely getting "Fit For Purpose" language
- You can make an argument by having factory EL and acceptance EL and post-install EL and post-storm EL



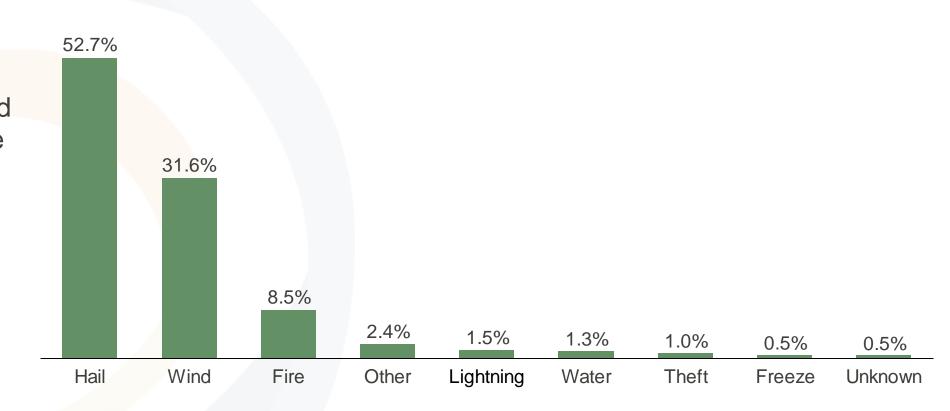


#### Hail is the most common cause of loss of claims

Hail risk is higher than other weather-related risks combined

- Rapid growth in solar projects expanding to Texas and other midwest regions
- Hail risk has surpassed wildfires, becoming the main cause of loss of claims for U.S. solar project developers

Different causes of solar system loss of claims (% of claims)

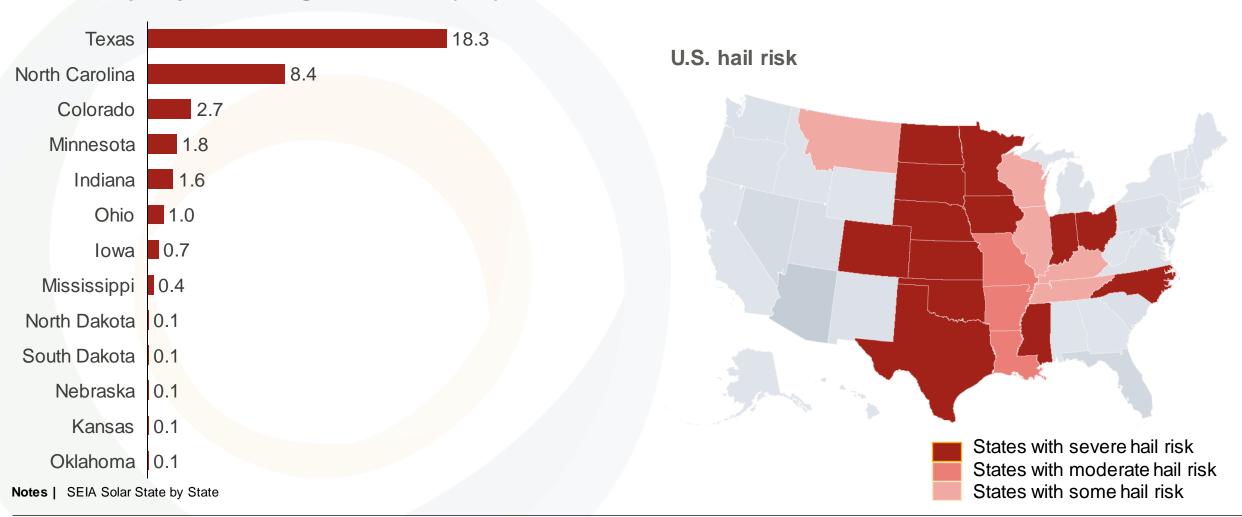


Notes | NREL: Insurance in the Operation of Photovoltaic Plants HERE

#### 21 U.S. states facing possibility of hail damage to projects

Almost 30% of the U.S. solar PV installed capacities are in the hail danger regions

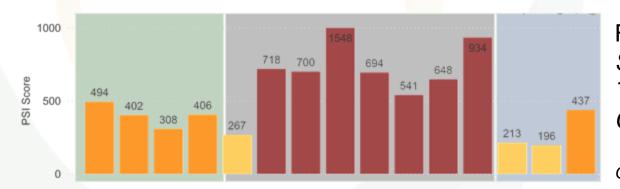
Installed capacity with the highest hail risk (GW)

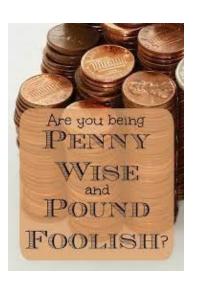


Copyright © 2023 Clean Energy Associates

#### **Factory Inspections: Trust but verify**

- We see high variability from factory to factory
- We see high variability within a factory over time
- Insist on inspection rights
- Insist on rejection rights
- Incorporate quality criteria into contracts
- Best Practice:
  - Verify the Factory
  - Verify the Process
  - Select a statistical sample and verify the final Product
- "We ship what you don't like to other customers who aren't looking"





Findings during Pre-Shipment Inspections
Same Manufacturer
Three Locations
Changes v. Time

Colum height: tall is not good

#### Factory Inspections: Trust has to be earned and then sustained

- Most suppliers have good systems and ethics
- We see non-conforming modules "passed" by the Supplier
- We see increasing use of Al-driven image processing and up to 40% incorrect determinations
- We've been encouraged to "look the other way" but we don't
- We see identical EL images for multiple modules
- We've seen the same serial number on 4 modules
- We see "just made" modules in the pre-shipment sample
- We see "Lost Data" when we want to look at historical records



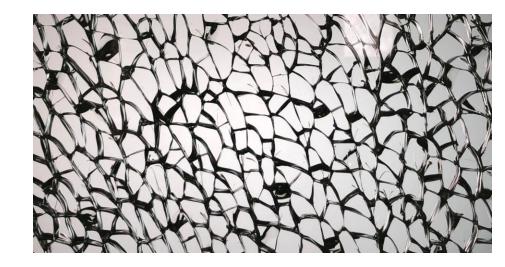
#### **Junction Box Soldering**

- Modules typically have 3 small junction boxes; welding between the wires is often robotic
- Seek suppliers with good control over the soldering process, a good design of the junction box and a way of inspecting the workmanship of the soldered / welded joint
- This is a step where zero defects should be allowed yet the soldering systems are likely to be imperfect
- A single instance of improper soldering can lead to a thermal event



#### **Glass Breakage**

- We're seeing a serious rash of glass breakage; could ultimately rival the backsheet problems of a few years ago
- Cannot be repaired and can lead to a safety problem
- Modules are bigger, glass is thinner, glass is only heat strengthened
- Clamps to hold modules on trackers have gotten smaller
- There might be in-situ glass defects (inclusions)
- There is variability in glass strength and in edge quality
- Seek a clause that protects you in the event of glass breakage (including seeking "keep whole" language)
  - This is an uphill battle



#### **Connectors**

#### Not a new problem...

- Beware of connector specification; "MC4 Compatible" does NOT mean that you should mate one side to a Stäubli MC4 on the other side (even if it appears to be secure)
- Whatever the connector, be prepared to make whips and home run cables with the same connector and only according the manufacturers' specifications / instructions (including their crimp tool)
- 96% of all systems inspected have some safety issue; connectors are Number 1

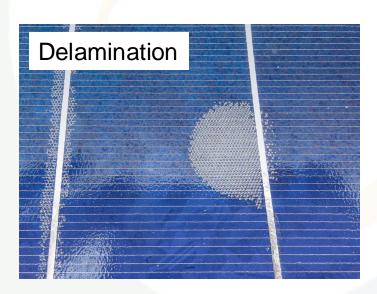




Copyright © 2023 Clean Energy Associates

#### Serial Defects (the same defect occurring in many modules)

- The intent is to pre-define conditions that call for replacement / repair of modules in the event a defect is found in % of the total population
- You should try to have this in all procurement agreements
- Seek a long period, a low threshold, clear language on remedy and if the serial defect triggers a remedy for 100% of the modules
- Consider an arbitration clause in the event there is disagreement (and consider third-party analysis)





#### **Carbon Footprint**



- On your path to Net Zero consider the embedded carbon in the PV module
  - Production of silicon metal produces a lot of CO<sub>2</sub>

 Production of polysilicon consumes a lot of electrical energy (often generated from fossil fuels / coal)

Production of the monocrystalline ingot consumes a lot of electrical energy



silicon metal



polysilicon



ingot

#### Recycling

- As Stewards of the Earth Consider recycling
  - Toxicity (TCLP) testing
  - Availability of Recyclers
  - Cost of Recyclers
  - Use of Glass (e.g., suitable for beverage containers?)



EPA Map of Recyclers HERE

TOLD D 1		Lab ID			
TCLP Result Modu	Customer ID		Limit		
	Date Received				
ITEM	METHOD		UNIT		
Arsenic (As)	USEPA 200.8-1994		mg/L	≪5	<0.050
Barium (Ba)	USEPA 200.8-1994		mg/L	≤100	<0.010
Cadmium (Cd)	USEPA 200.8-1994		mg/L	≤1	<0.001
Chromium (Cr)	USEPA 200.8-1994		mg/L	<b>≤</b> 5	<0.010
Lead (Pb)	USEPA 200.8-1994		mg/L	<b>≤</b> 5	14.2
Selenium (Se)	USEPA 200.8-1994		mg/L	≤1	<0.050
Silver (Ag)	USEPA 200.8-1994		mg/L	<b>≤</b> 5	<0.010
Mercury (Hg)	USEPA 7473-2007		mg/L	≤0.2	<0.005

#### METHOD 1311

#### TOXICITY CHARACTERISTIC LEACHING PROCEDURE

#### 1.0 SCOPE AND APPLICATION

- 1.1 The TCLP is designed to determine the mobility of both organic and inorganic analytes present in liquid, solid, and multiphasic wastes.
- 1.2 If a total analysis of the waste demonstrates that individual analytes are not present in the waste, or that they are present but at such low concentrations that the appropriate regulatory levels could not possibly be exceeded, the TCLP need not be run.

#### Nuggets:

#### **Past**

- Price
- Data Sheets
- Factory inspections (sometimes)



#### Present

- Price / Price Risk
- Specifications
- Inspections (Factory & Field)
- Bill of Materials
- Extended Reliability Testing
- Domestic Content
- PV Module Conversion Efficiency
- Harvest (kWh/kW) including backside gain
- New Technology Risk
- Suitability to Project Location
- Insurance
- Tariff Risk
- Chain of Custody / Detention Risk
- Pandemic Risk
- Carbon Footprint



Local Representation / Service





#### **Thank You**

Website: www.cea3.com

Email: info@cea3.com

The information herein has been prepared by Clean Energy Associates, LLC ("CEA") solely on a confidential basis and for the exclusive use of recipient, and should not be copied or otherwise distributed, in whole or in part, to any other person without the prior written consent of CEA. No representation, warranty or undertaking, express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information or the opinions contained herein. The information herein is under no circumstances intended to be construed as legal, business, investment or tax advice. Neither CEA or any of its affiliates, advisors or representatives will be liable (in negligence or otherwise), directly or indirectly, for any loss howsoever arising from or caused by the understanding and/or any use of this document.

## this **Webinar** is powered by

**Clean Energy Associates (CEA)** 

#### 26 September 2023

8:00 am - 9:00 am | PDT, Los Angeles 11:00 am - 12:00 pm | EDT, New York City 5:00 pm - 6:00 pm | CEST, Berlin, Madrid



Ryan Kennedy
Editor
pv magazine USA



## Variables to consider in solar module procurement

Q&A



Paul Wormser
Vice President, Technology
Clean Energy Associates



Associate Director, Supply Chain Management
Clean Energy Associates



### The latest news | print & online



The top 10 states for residential solar

by Ryan Kennedy



Briggs & Stratton launches new lithium iron phosphate battery packages

by Emiliano Bellini



Mostread online!



## Coming up next...

#### Thursday, 5 October 2023

1:00 pm – 2:00 pm EDT, New York City 7:00 pm – 8:00 pm CEST, Berlin, Paris, Madrid

#### Tuesday, 10 October 2023

4:00 pm – 5:00 pm CEST, Berlin, Paris, Madrid 5:00 pm – 6:00 pm EEST. Helsinki

#### Many more to come!

A manufacturer guide to complying with US module import laws

Powerful data in PV project development

In the next weeks, we will continuously add further webinars with innovative partners and the latest topics.

Check out our pv magazine Webinar program at:

www.pv-magazine.com/webinars

Registration, downloads & recordings are also be found there.



# roundtables Counciles US

#### A MANUFACTURING RENAISSANCE

Discover the future of U.S. solar and storage at the RTUS23!

On October 12th, look forward to a curated program by our pv magazine editors with the latest industry news, intense debates, and key market insights.

Best of all, you can attend this virtual event from the comfort of your home, free of charge.

Take advantage of this opportunity to get informed and connect with industry leaders.

**OCTOBER 12, 2023** 





# this **Webinar** is powered by Clean Energy Associates (CEA)





Ryan Kennedy
Editor
pv magazine USA

# Thank you for joining today!